

CONFERENCE AGENDA

September 24 & 25, 2025 | Halifax, Nova Scotia

Jordan Kyriakidis - Co-Founder and CEO, QRA Engineering

Louis Beaubien – Chief Scientific Officer, ResolveHD and Academic Director, Creative Destruction Lab Atlantic

Jack Dallaire - Principal, SeaFort Capital

Intelligence

WEDNESDAY, SEPTEMBER 24, 2025

| TIME | TOPIC | INFO |
|----------------|---------------------------|---|
| 12:00 - 4:00pm | DealSource North Atlantic | Location: Deloitte, 1741 Lower Water Street Suite 800, Halifax, NS Pre-scheduled 1:1 meetings for Investment Banks and M&A Advisors to meet with Private Equity, Capital Providers, Family Offices, and Corporate Development teams Senior executives from across Atlantic Canada, ACG Toronto & Quebec members and the U.S ACG chapter network Curated networking in an efficient, focused format |
| 6:00 - 9:00pm | Opening Reception | Location: Stewart McKelvey Office – Rooftop Patio, 1741 Lower Water St Suite 600, Halifax, NS |

THURSDAY, SEPTEMBER 25, 2025 LOCATION: PIER 21 – CANADIAN MUSEUM OF IMMIGRATION 1055 Marginal Road, Halifax, Nova Scotia

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| TIME | TOPIC | INFO | |
| 8:00 - 8:30am | Registration and Networking Breakfast | | |
| 8:30 - 8:45am | Welcome Remarks | Conference Co-chairs: Jillian Murray – Partner, Doane Grant Thornton LLP Jack Dallaire – Principal, SeaFort Capital Sean McKinnon – Head of Business Development, Sagard Holdings & Chair, ACG Board of Directors | |
| 8:50 - 9:40am | KEYNOTE PRESENTATION: CANADA'S MOMENT: SOVEREIGN CAPABILITY | Introduction: Geoff Bennett – President, Bennett Brown Capital Partners Moderator: Christine Pound – Partner, Stewart McKelvey Keynote Speaker: Hon. Erin O'Toole, P.C., C.D., – Managing Director, ADIT North America | |
| 9:45 - 10:30am | TOPIC: ATLANTIC EXPANSION IN THE INFRASTRUCTURE SECTOR | Introduction: Sally Ng – Client Partner, Advisory Services, BDC Moderator: Tim Robbins – Market Vice President, Atlantic, CIBC Commercial Banking Speakers: Melanie Nadeau – CEO, COVE Cory Bell – President & CEO, Lindsay Construction David Benoit – President and CEO, BUILD Nova Scotia Tim Houtsma – CEO, Marid Industries | |
| 10:30 - 11:00am | Networking Break | | |
| 11:05 - 11:50am | TOPIC: HOW AI AND DIGITAL TRANSFORMATION ARE IMPACTING THE M&A SECTOR | Introduction: Sean Flinn – VP M&A Practice, BFL Canada Moderator: Michael Young – Partner, Private Equity Technology Value Creation and Al, Deloitte Canada Speakers: Jennifer LaPlante – Deputy Minister, Cyber Security & Digital Solutions, Government of Nova Scotia | |



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| 11:55 - 12:40pm | TOPIC: EXPANDING INVESTMENT OPPORTUNITIES IN PARTNERSHIP WITH INDIGENOUS COMMUNITIES | Introduction: Andrew Frazer – Director & Team Leader, National Accounts (Atlantic) & Mid-Market (NB & PEI) Moderator: Sean Stager – Director, Transactions, Doane Grant Thornton, National FP&A Leader Speakers: Gioia Usher – Chief Executive officer, We'koqma'q First Nation Michael Maracle-Polak – President & CEO of Akwekon Enterprise, Chief Administrative Officer of Glooscap First Nation Jenny Brake – Chief, Qalipu First Nation |
| 12:45 - 1:45pm | Lunch & Networking Break | |
| 1:50 - 2:35pm | TOPIC: NAVIGATING CROSS-BORDER M&A TRANSACTIONS | Introduction: Jeff MacKenzie – Partner, Confederation M&A Moderator: Matthew Galgay – Partner Atlantic Canada, BDO Speakers: Loren Rafeson – Partner, Growth Equity Partners, BDC Capital Corey MacKinnon – Chief Legal Officer, Cooke Seafood Zac McIsaac – Managing Partner, McCain Capital Partners Damian Burke – Managing Director, Main Street Capital Corporation |
| 2:40 - 3:30pm | CLOSING KEYNOTE PRESENTATION: TOWARD PROSPERITY – THE TRANSFORMATION OF ATLANTIC CANADA'S ECONOMY | Introduction: Derrick Dempster – Partner, Audit & Advisory, Deloitte Moderator: Don Mills – Co-Host, INSIGHTS PODCAST Speakers: Greg Wanger – CEO, Oberland Agriscience Michelle Robichaud – President, Atlantica Centre for Energy Cathy Bennett – Founder and Managing Partner, Sandpiper Ventures Lauren Ledwell – CEO, PEI BioAlliance |
| 3:35 - 3:45pm | Closing Remarks | Conference Co-chairs: • Jillian Murray – Partner, Doane Grant Thornton LLP • Jack Dallaire – Principal, SeaFort Capital |
| 3:45 - 4:45pm | CLOSING RECEPTION & NETWORKING | |

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