

ACG[®] Toronto

7TH
Annual

CAPITAL CONNECTION

OTTAWA

April 8 & 9, 2026

The Canadian Museum of Nature

The region's largest debt & equity business conference

Date: APRIL 8/9, 2026

Time:

6.00 p.m. – 9.00 p.m. Welcome Reception

8.00 a.m. – 2.00 p.m. Conference Day

Both days hosted at The Museum of Nature, 240 McLeod St, Ottawa, ON K2P 2R1

Reception host **Welch Capital Partners**.

Theme: **CANADA IN A CHANGING WORLD ORDER**

Advisory Committee

Ross Gilchrist - BMO

Andrea Johnston – Dentons

Trevor Allibon - BDC

Bruce Raganold – Welch

David Henry – BLG

Ruby Williams – Deloitte

Bryan Allsopp – PwC

Brad Ezard – Confederation M&A

Jody Anderson – First Nation Finance

Authority

Registration

ACG Members – Pricing - \$299 + tax

Non-Members – Pricing - \$399 + tax

Presenting Sponsors

BDC

BMO Corporate Finance

BLG

Dentons

Deloitte

PwC

Welch Capital Partners

Reception Sponsor

Welch Capital Partners.

Supporting Sponsors & Industry Partners

- CFA
- FEI Canada
- M&A Club

Overview The Association for Corporate Growth (ACG) Toronto is the premier organization driving middle-market growth for the Private Equity and Mergers & Acquisition industry. The Toronto chapter facilitates opportunities for business leaders looking for capital, networking and thought leadership, through the ACG Network of 54 chapters and 15,000+ members in North America.

ACG presents the 7th Annual Ottawa Capital Connection Conference 2026.

The Conference will kick off with a Welcome Reception for Speakers, Sponsors and Conference attendees - on Wednesday, April 8th.

The Conference takes place on Thursday April 9th from 8.00 a.m. to 2.00 p.m.

Welcome Remarks

8.30 – 8.45 Committee Co-Chair

Ross Gilchrist - Managing Director, Corporate Finance - Bank of Montreal

Andrea Johnston - Partner, Dentons Canada

KEYNOTE #1

8.50 – 9.45 am

Topic: Is uncertainty the new normal? Navigating Canada's economic future

Moderator: *Trevor Allibon* – Managing Director, BDC

Speaker: *Arnaud Franco*, Chief Economist - Conference Board of Canada



PANEL #1

9.50 – 10.35 am

Topic: Expanding trade networks beyond the U.S.

Moderator:

Speakers:

Shelley Bacon - CEO, Northern Cable

Jerome Briere - Managing Partner, EDC

Mike Zolandz - Chair Regulatory, Public Policy & Government Affairs – Dentons – Washington

BREAK

10.40 – 11.10 am

PANEL #2

11.15 – 12.00 noon

Topic: Major Projects discussion

Moderator: *Tiffany Murray* – Partner, Dentons

Speakers:

The logo for Dentons is a purple arrow pointing to the right, with the word "DENTONS" in white, uppercase, sans-serif font inside the arrow.

DENTONS

LUNCH SERVICE

12.00 – 1.00 pm

PANEL #3

1.05 – 1.45

Topic – Defence & Security

Moderator: *Peter Nesbitt* – Managing Director, Welch Capital Partners

Speakers:

Chris Pogue, - President, Defense & Space, Principal - Calian VENTURES

Welch
Capital
Partners

Fireside Chat

1.50 – 2.25

Topic: Fireside Interview with Kate Logan, Australian High Commissioner

Moderator: *Ruby Williams* – Partner, Deloitte

Speaker: *Kate Logan* – Australian High Commissioner

Deloitte.

Fireside Chat

2:30 – 3:05 pm

Topic: Fireside Interview

Moderator: *Ruby Williams*, Partner, Deloitte

Speaker:

Deloitte.

Closing Remarks & Networking

3.05– 3.15

Committee Co-Chairs

Ross Gilchrist - Managing Director, Corporate Finance
Bank of Montreal

Andrea Johnson - Partner, Dentons Canada