

Extended Warranty Providers *What You Need to Know* 



## Introductions

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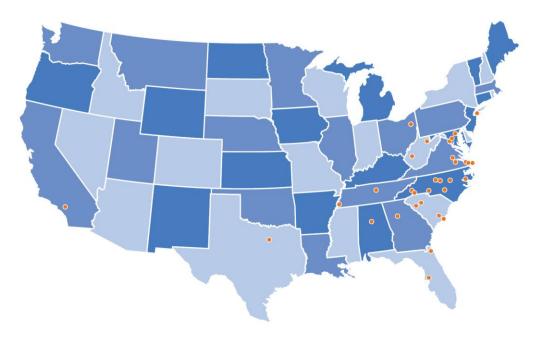
# **DHG Overview**



States with resources serving clients across the U.S. and internationally



Member of Praxity, an international alliance of independent accounting firms that offers multinational clients access to resources around the world



#### DHG does business in all 50 states from offices in:

Alabama | California | Florida | Georgia | Maryland | New York | North Carolina Ohio | South Carolina | Tennessee | Texas | Virginia | West Virginia

#### THERE WHEN IT COUNTS

- Experienced professionals who understand your industry
- Significant partner involvement
- Ongoing communication to avoid surprises
- Focused on business risks & their impact on your entity
- Accessible, responsive, hands-on style
- Customized service vs. one-sizefits-all approach
- Big Four alternative

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# **DHG Private Equity**

#### NAVIGATING COMPLICATED MARKET TRANSACTIONS

Our professionals have solid industry knowledge plus a multi-disciplined approach to financial, accounting and operational solutions by offering coordinated comprehensive services and strategies.

#### Fund

- Fund Formation
- Tax Planning & Structuring
- Audit of Fund
- Valuation Services

#### **Transaction Advisory**

- Financial/Accounting
  Due Diligence
- Tax Due Diligence
- IT Due Diligence
- Operations & Human
  Resources Due
  Diligence



#### **Portfolio Company**

- Annual Audit
- Tax Planning & Compliance
- IT Audits & Assessments
- Valuation Services

#### **Exit Strategy**

- Sell-Side Due Diligence
- Initial Public Offering
- Tax Structuring
- Carve-Out Assistance



# **DHG** Insurance

The Insurance practice is one of **DHG's largest industry segments** 



**Collective Years** of Leadership Team Experience

DHG has a strong insurance leadership team with decades of industry experience. We combine our industry and subject matter professionals with a wide range of services and accessibility to provide a client service approach that has a regional firm feel with a national firm reach.

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To ensure compliance with requirements imposed by the IRS, we inform you that any tax advice contained in this communication is not intended or written to be used, and cannot be used, for the purpose of avoiding penalties under the Internal Revenue Code.

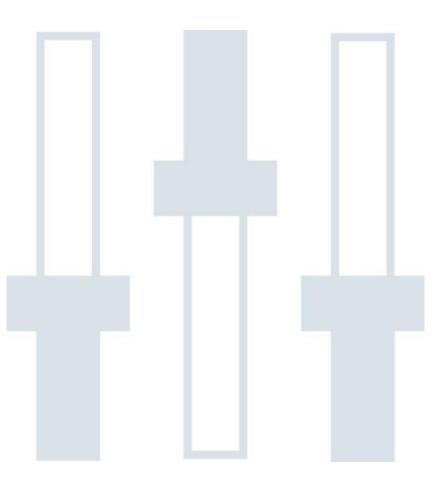
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An Overview of Extended Warranty Providers



#### WHAT DO YOU KNOW ABOUT EXTENDED WARRANTY PROVIDERS?

- A. I don't know anything about extended warranty providers
- B. I'm somewhat familiar
- C. I'm extremely familiar



# **Objectives For Today**

- Understand how different programs/contracts are structured
- 2. Discuss the types of entity structures used and the associated cash flows
- Identify key federal and state tax benefits and considerations
- 4. Identify common audit and due diligence considerations

#### EXTENDED WARRANTY PROVIDERS

# **Types of Extended Warranty Providers**

**Extended Warranty Providers** 

#### **Contract Obligor**

#### Administrator Obligor (AO)

Original Equipment Manufacturers (OEMs)

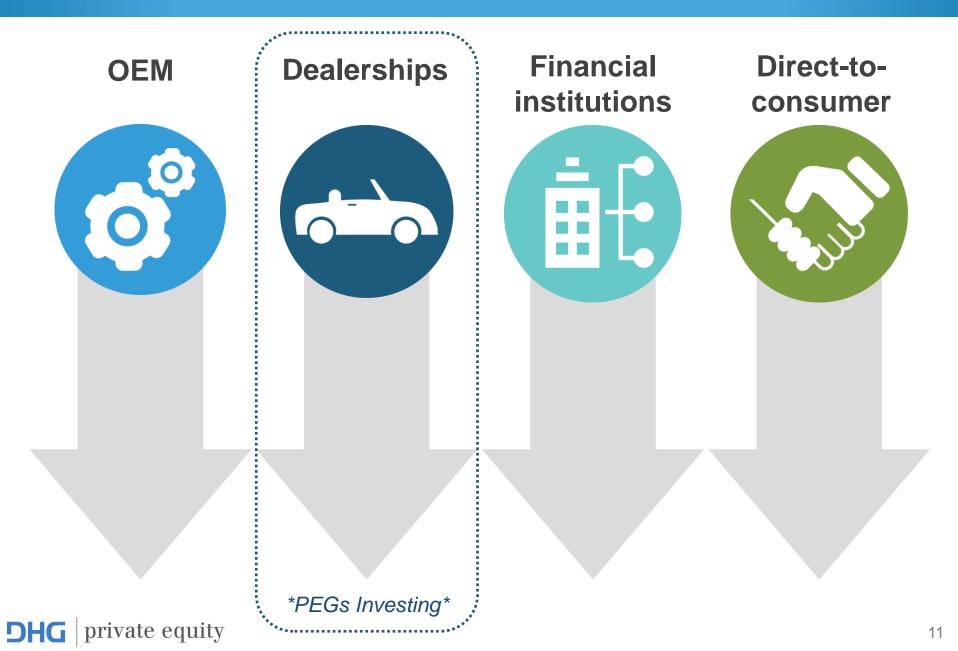
Dealer Obligor (DO)

Dealer Owned Warranty Company (DOWC)

\*PEGs Investing\*

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# **Types of Distribution Channels**



# **Primary Types of Products**

#### Vehicle Service Contracts (VSC)

#### Key Considerations:



The Contract



The Coverage

Guaranteed Asset Protection (GAP)

Key Considerations:



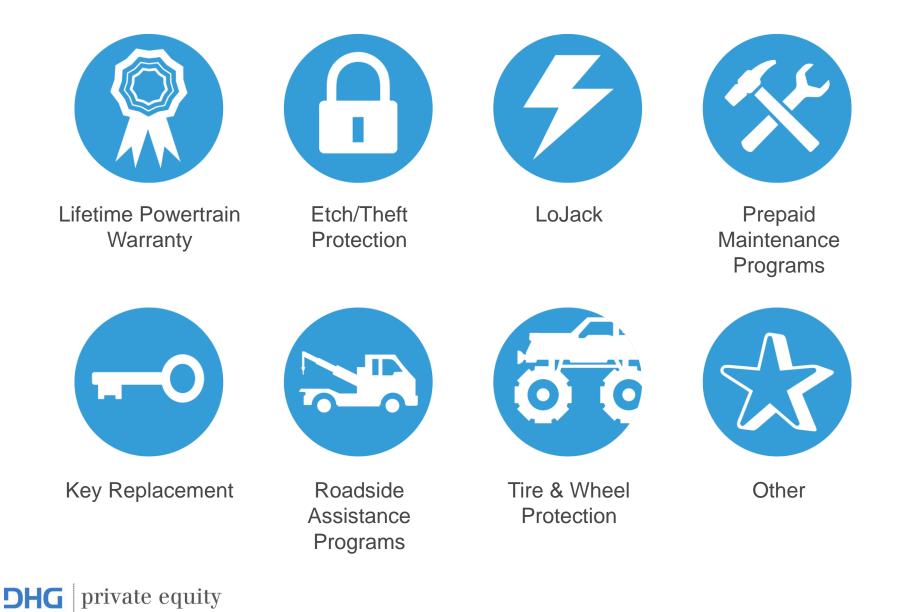
The Contract



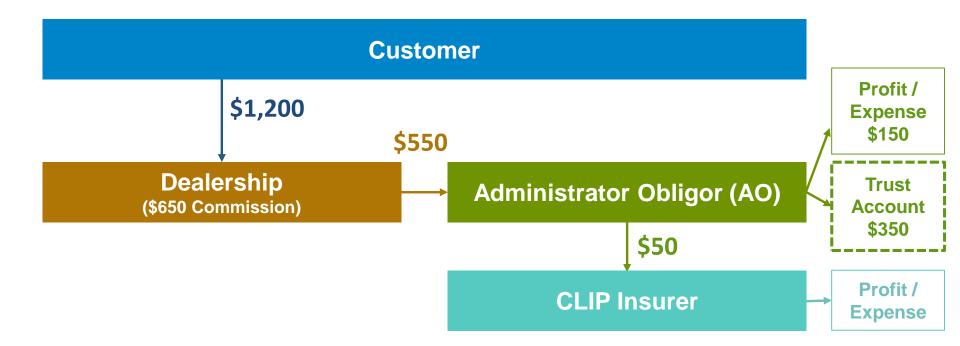
The Coverage

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## **Common Add-On Products**

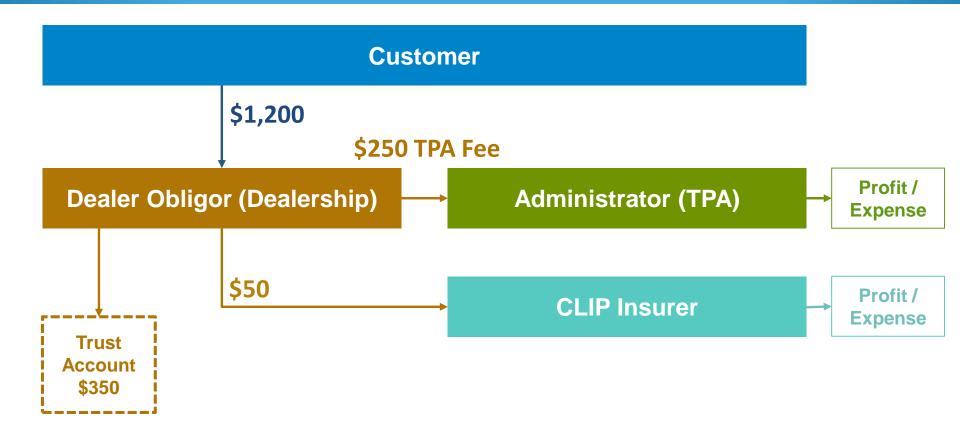


# **Administrator Obligor Program**





# **Dealer Obligor Program**



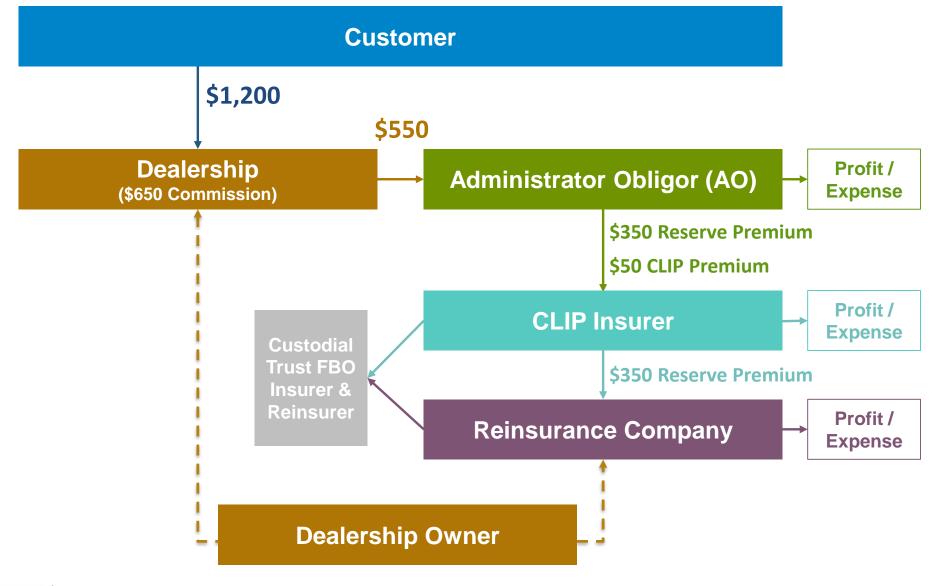
## **CLIPs**

#### **Contractual Liability Insurance Policy:**

- Insurance that covers liability of the insured assumed in a contract.
- Most commonly associated with service contracts but can be used in a variety of areas.
- CLIPs can be used for a variety of reasons, but the two primary reasons are driven by regulatory requirements and economics.
- Policy issued to the VSC Company that guarantees the performance obligation of the VSC Company.



# **Affiliated Reinsurance with CLIP**



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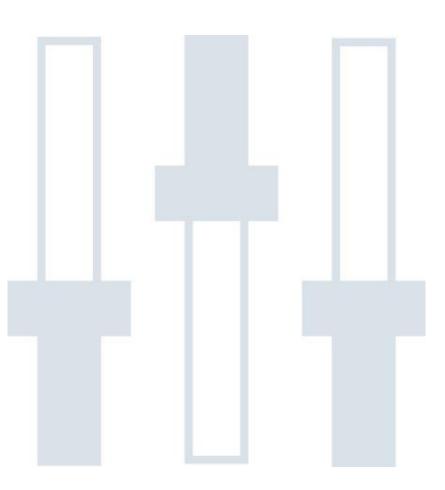
An Overview of Revenue Recognition & Why Correct Earnings Matter



# HAVE YOU INVESTED IN OR ARE YOU CURRENTLY EXPLORING AN INVESTMENT IN AN EXTENDED WARRANTY PROVIDER?

A. Yes

B. No

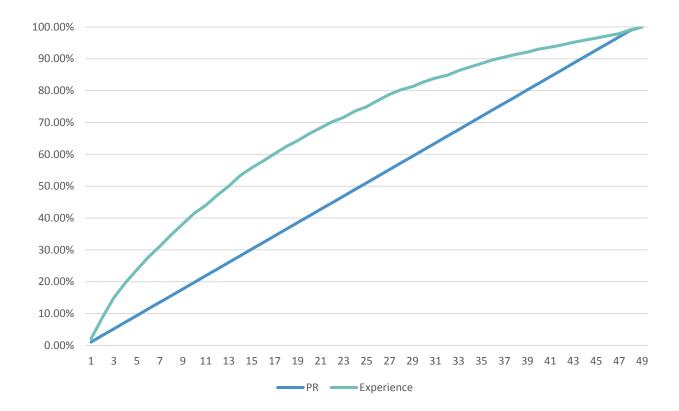


### **Revenue Recognition**

- ASC 605-20-25- "Separately Priced Extended Warranty and Product Maintenance Contracts"
- Similar to short-duration insurance contracts
- Should be pro rata, unless evidence suggests cost are incurred in a different pattern ("Loss Emergence")
- Also allows for deferral of certain costs, amortized on same pattern

## **Earnings Patterns or Curves**

- Calculated actuarially and generally expressed as a cumulative earned percentage by term month
- Curves will vary based on term, coverage, initial mileage, make, etc.



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## **Loss Ratios**

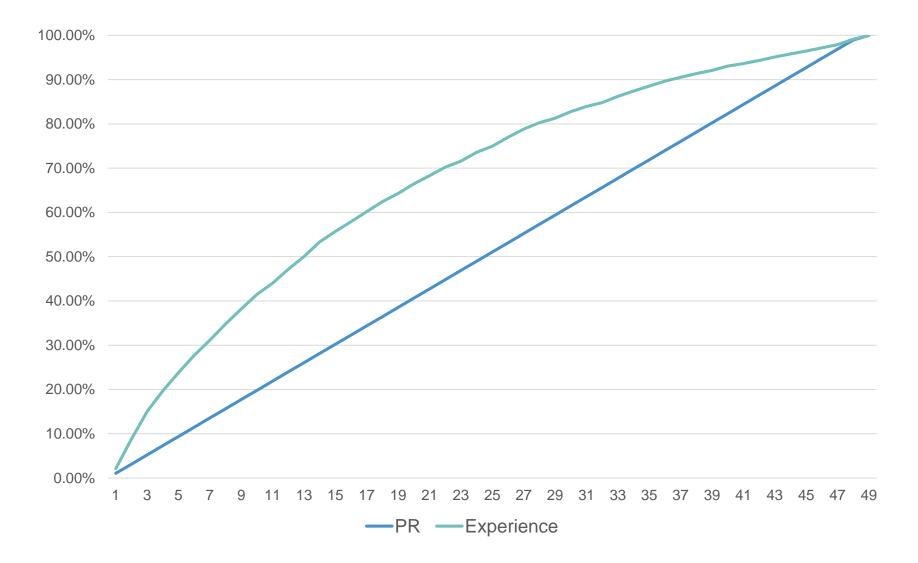
- A measure by which to express losses as a percent of premiums
- Calculated as total incurred losses over premiums earned
- Incurred losses = paid losses + any loss reserves
- Can be used to estimate future losses

# An Example of Why Correct Earnings Matter

#### Assumptions:

- Total premiums written = \$10 million
- Total ultimate losses = \$8 million
- Ultimate loss ratio = 80%
- Currently half way through term (24/48 mo.)
- \$5.9 million incurred through 24 mo.

# **Earnings Patterns**



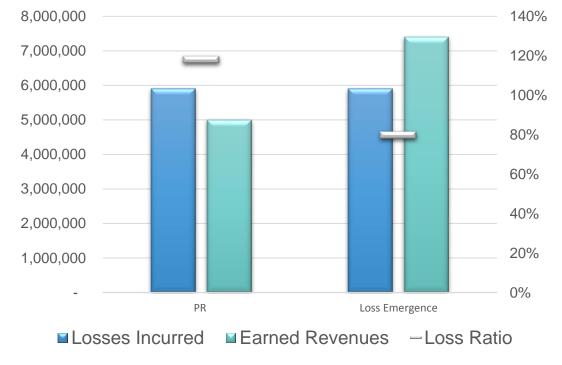
# **Loss Ratios**

#### **Pro Rata**

- Prem. Earned \$5 million
- Losses incurred \$5.9 million
- Loss ratio 118%

#### **Loss Emergence**

- Prem. Earned \$7.4 million
- Losses incurred \$5.9 million
- Loss ratio 80%



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An Overview of Audit & Financial Due Diligence Considerations

# **Key Audit & FDD Issues/Considerations**

- 1. Databases
- 2. Revenue Recognition
- 3. Working Capital
- 4. Other

EXTENDED WARRANTY PROVIDERS

# **Audit & FDD Considerations**



- Lack of proper controls
- Incorrect data input, mappings or logic
- Earnings / expense deferrals may not be accurate
- Calculated amounts may be priced incorrectly

Revenue Recognition

- Mismatch in earnings pattern to loss emergence
- Incorrect earnings start date
- Incorrect obligor classifications
- GAAP revenue may be misstated (QofE adj.)
- GAAP unearned premium may also be misstated (working capital adj.)

#### Working Capital

- Treatment of unearned revenue in working capital
- Ensure consistency
- Inclusion generally favorable to seller
- Exclusion generally favorable to buyer
- Unearned revenue current vs. noncurrent liability
- Cash requirements for liabilities acquired

#### Other

- DAC and prepaid insurance premiums
- Claims liabilities
- Revenue on a 'written' vs. earned basis
- Private company expenses
- Employee compensation
- Profit sharing and "Retro' liabilities
- Seasonality and product trends

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An Overview of Tax Treatment & Benefits for the ESC Provider



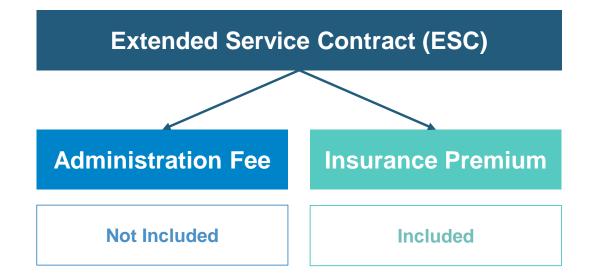
### TRUE OR FALSE?

Companies issuing extended service contracts ("ESCs") qualify as insurance companies for federal tax purposes.



# **Qualifying as Insurance for Tax**

#### THE 50% INSURANCE TEST





# **Private Letter Rulings (PLRs)**

Multiple PLRs have been issued concluding that companies issuing ESCs qualify as insurance companies for federal tax purposes:

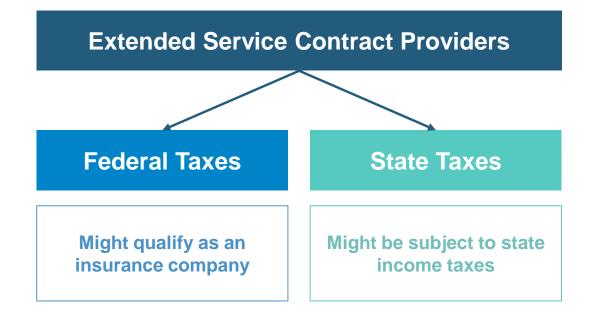


\*A sample of such PLRs\*



### **Federal Vs. State Taxes**

#### WAYS TO ACHIEVE DESIRABLE TAX TREATMENT

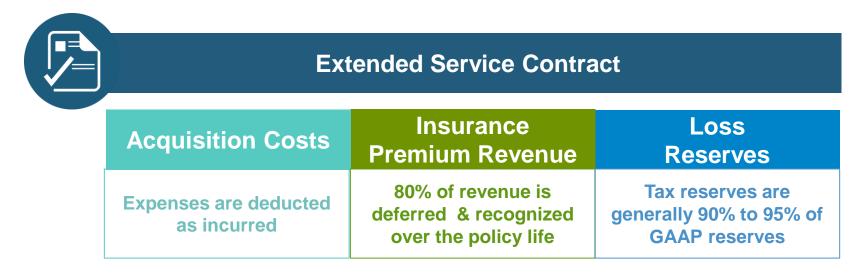




# **Federal Tax Benefits**

#### WHY IS INSURANCE TAX TREATMENT DESIRABLE?

- A mismatch of revenue and expense in favor of the taxpayer
- Loss reserves for known incurred and IBNR can be established and deducted subject to a small discounting percentage



- ESCs can have a coverage period of 3-7 years
- Some ESCs aren't effective for years after which the policy is sold

# **Federal Tax Provisions**

- Warranty companies file GAAP financials and most likely are not filing statutory statements
- Regulation 1.6012-2\_ states that insurance companies are required to file with its tax return a copy of the annual statement (or proforma annual statement)

## **State Tax Provisions & Benefits**

#### STATE TAX SAVINGS:

ESCs are generally subject to state income tax <u>in lieu of</u> premium tax



## **State Sales & Use Tax Considerations**

#### STATES DIFFER IN THEIR TREATMENT OF ESCs:

• ESCs will generally fall into 1 of 2 categories





### TAX COMPLIANCE:

- 1. The non-filing of returns and remitting of the respective taxes is quite common
- 2. States are becoming aware of such underreporting and are initiating sales and use tax audits with success
- 3. If ESC companies have not yet been contacted by a state, they can <u>mitigate exposure through voluntary disclosure agreements</u>